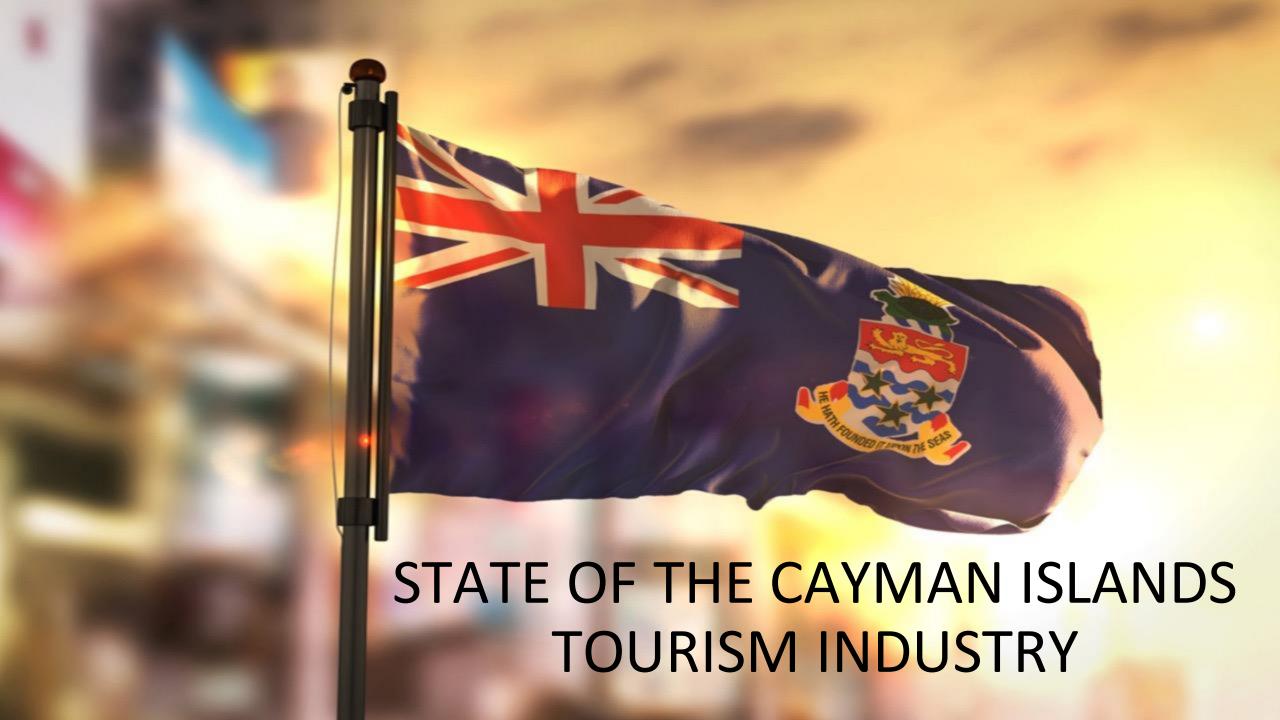


GRAND CAYMAN | CAYMAN BRAC | LITTLE CAYMAN



AGENDA

- 1. Strategic Overview
- 2. Tourism Performance
- 3. Beyond the Beach Opportunities
- 4. Dream in Cayman





VISION

Responsibly lead the tourism industry and position the Cayman Islands as the warm weather destination of choice.



MISSION

Attract and retain visitation to the Cayman Islands by developing and implementing sustainable policies and initiatives in collaboration with all stakeholders for the benefit of our people.



2019 MACRO TOURISM PRIORITIES

Global Brand Transition and Comms

Deeper Industry Partnerships

National Tourism Plan Execution

Aviation Strategy

Business Intelligence and Reporting

Europe & China



CAYMAN ISLANDS TOURISM PERFORMANCE 2018





TOTAL VISITOR SPEND 2018

US\$880.1M_{12.5}%

AVERAGE SPEND

STAYOVER US\$236.9 / CRUISE US\$115.6

(PER PERSON / PER NIGHT)

(PER PERSON)

IN TOURISM TAX COLLECTED

KY\$33.6M KY\$8M

SOURCE: 2018 VISITOR EXIT SURVEY

TOTAL VISITATION 2.4 m

GROWTH

11%

BEST YEAR IN RECORDED HISTORY

STAYOVER GROWTH

10.7%

50K+
STAYOVER VISITORS
IN A SINGLE MONTH FOR THE
FIRST TIME: MARCH & DECEMBER

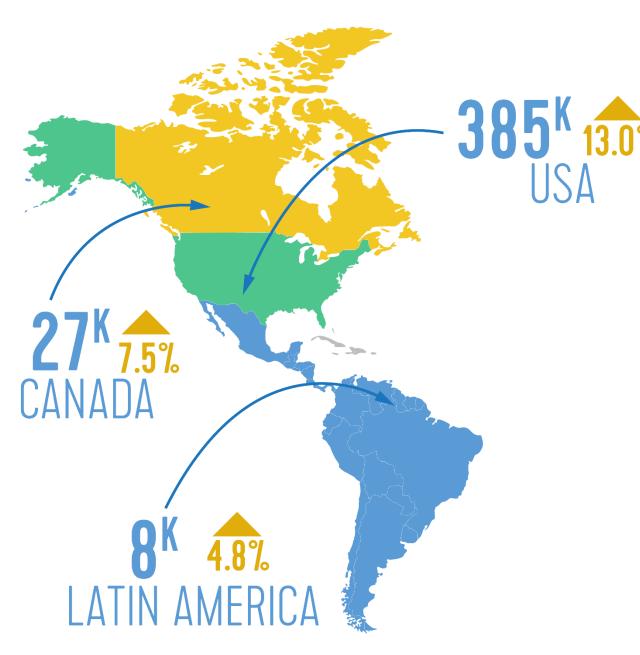
CRUISE GROWTH

11.1%

4 OF THE **10** BEST MONTHS IN HISTORY WERE IN 2018

MARCH
DECEMBER
JULY JUNE

RECORD BREAKING ARRIVALS



CAYMAN ISLANDS TOURISM PERFORMANCE

MAY 2019



MAY 2019 STAYOVER

BEST MAY
IN RECORDED
HISTORY

40 KFIRST TIME IN MAY

13%
OVERALL
GROWTH

MAY HAS GROWN BY 38% OVER THE LAST 2YEARS TOP PERFORMERS:

USA 13%

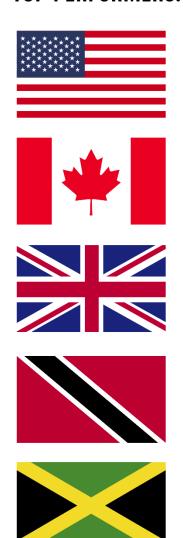
ANADA 39%

2019 YEAR TO DATE STAYOVER



THIS IS THE HIGHEST NUMBER OF STAYOVER VISITS FOR THE FIRST FIVE MONTHS IN RECORDED HISTORY (SURPASSING JAN-MAY 2018 BY 11%).

TOP PERFORMERS:



TOP PERFORMING DMA'S WITHIN THE USA



40,000 STAYOVER VISITORS FOR EACH OF THE LAST SIX MONTHS

Before the last six months, the destination has never welcomed over 40,000 visitors for more than two consecutive months.

BEDROOMS

 2017
 2018
 2019

 6,027
 6,524
 6,888

BEDS
2017 2018 2019
8,649 9,312 9,761

BED PLACES (CAPACITY)

2017 2018 2019
17,436 19,198 20,339

BEDROOM STOCK

APARTMENT

BETWEEN 2015 & 2019
664 BEDROOMS
+ 27%

GUEST HOUSE

386 BEDROOMS + C 19

HOTEL

574 BEDROOMS
+ 27%



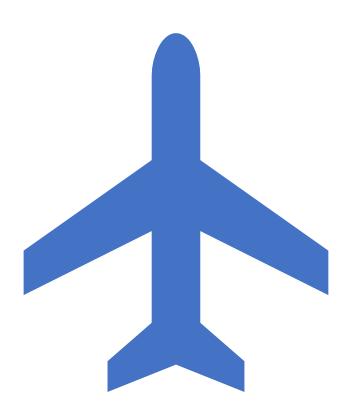


AS OF 17 JUNE 2019



5 Year Global Inbound Capacity

- 2019 Seat Capacity to Destination
 920K
- Average Annual Growth 3%
- Top Airlines
 - American
 - Cayman Airways
 - Delta Airlines
 - United Airlines
 - JetBlue







USA State / Zip Code Analysis

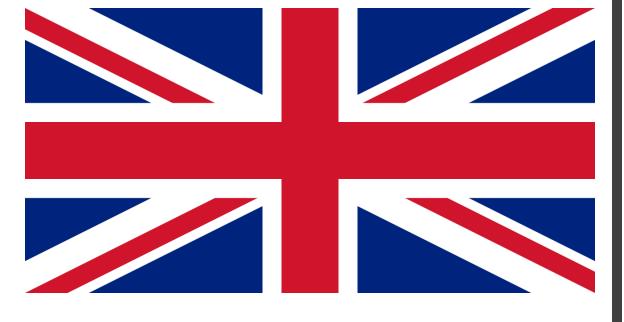


Top Performing USA States, 2019 YTD

- 1. Texas
- 2. New York
- 3. Florida
- 4. More business to be won in the western states











Newly Appointed Regional Manager UK/Europe (June 1, 2019)

Mr. Adrian White

Priority Markets:

- 1. UK, Ireland and Germany
- 2. Increase Business Development with the trade



Strategy Focus

Explore the Chinese market for tourism business development, outreach and strategy formulation.



What needs to happen

- Attain Approved Destination Status in 2019
 - Inter-government Initiative (CIG and Global)
- Strategy Development
 - Aviation ---- Connectivity
- Cultural Sensitization
- Product Development
 - True Accommodation luxury: i.e. Mandarin Oriental
 - Language resources
 - Experiences







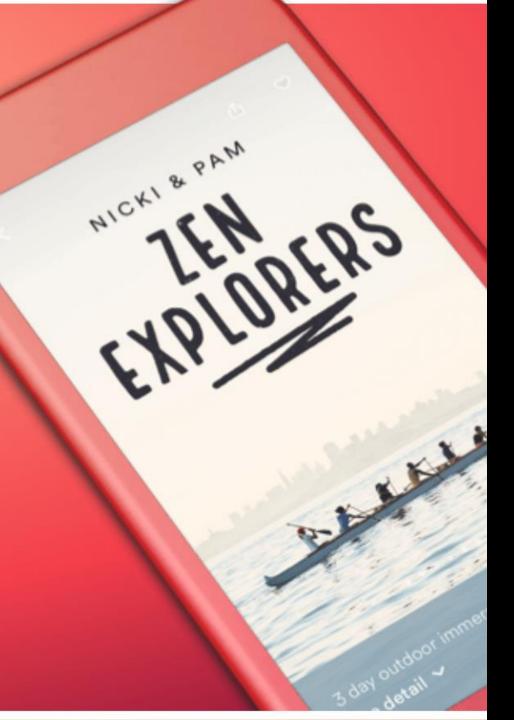
District	Hotel	Apartment	Guest House	Total
West Bay	300	830	94	1,224
North Side	0	267	405	672
George Town	1,987	1,597	177	3,761
East End	300	272	90	662
Bodden Town	0	84	94	178
Cayman Brac	52	64	113	229
Little Cayman	78	43	41	162
Total	2,717	3,157	1,014	6,888

The primary objectives for the Eastern districts and the Sister Islands within the National Tourism Plan are:

- To sustainably grow visitor numbers
- Improve awareness, Caymanian Entrepreneurial participation and Job Creation
 C A Y M A N

Developments	Rooms	Location	Estimated Completion
Rum Point Club Residences	36 Units	North Side, GCM	Late 2019
Revive Spa and Healing Resort	28 Bungalows	Mariners Cove, George Town, GCM	Late 2020
The Cottages	10 individual cottages	East End, GCM	Early 2020
Grand Hyatt Grand Cayman Hotel & Residences	351 rooms	Pageant Beach, George Town, GCM	2021
Curio Collection by Hilton	80 rooms	Almond Tree Site, George Town, GCM	Late 2021
St. James Point, Mandarin Oriental Hotel	100 hotel rooms 89 Residences	Beach Bay - Bodden Town, GCM	2021
Barefoot Beach Resort, East End	115 rooms	East End, GCM	TBD





Airbnb Experiences

Airbnb Experiences are activities designed and led by inspiring locals. They go beyond typical tours or classes by immersing guests in each host's unique world. It's an opportunity for anyone to share their hobbies, skills, or expertise without needing an extra room.

"Earn money leading people of activities you love"



CIDOT to house a Home Share Summit with Airbnb Host:

 For more information email, events@caymanislands.ky

Cayman Islands Destination features this fall in AirBnb Magazine:

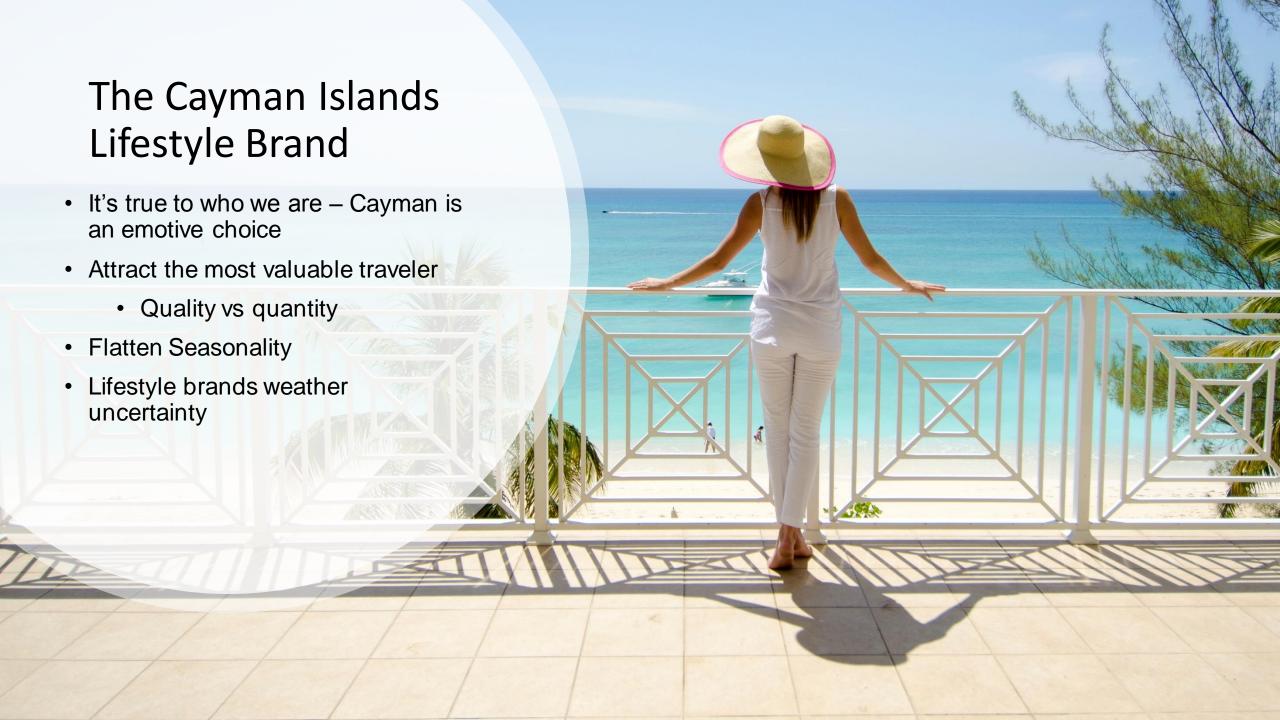
Ultimate goal is for a custom visitor experience that will fully integrate the Cayman Islands product, experiences, traditional and new media



Deeper Understanding of Tourism Impact

- NATIONAL REPORTING MECHANISM
- Need for true measurement of the economic impact of tourism.
- Measuring the impacts of tourism and what it truly means to our economy.
- Solutions to be Explored:
 - Tourism Satellite Accounts
 - More Research Reports available to Tourism partners
 - Expansion of Cayman Islands Business Intelligence Website Report





Creating our Lifestyle Brand

 Boutique style hotels with emphasis personalisation

 Curating experiences through Airbnb for the persons looking for off the beaten path.

 Wellness is at the centre of the heart for the Cayman Islands traveller.





DREAM IN CAYMAN.















THANK YOU